

2010 ARBOR ACRES Annual Report

The Village Gift Shop

On Wednesday morning Margaret Keely volunteers at The Village Gift Shop. This morning she sold five candy bars, six cards, stamps and two jackets. "It is fascinating what residents and staff purchase," says Margaret. What else is for sale? Purses, scarves, jewelry, blouses, beauty products, stuffed animals, stationery/cards, and even license plates with the Arbor Acres logo. As the Resident Council's top fundraising activity, the surplus raised from the shop is designated to the Arbor Acres Resident Council Fund for financial assistance. Happily, the shop's profit in 2010 was \$10,935.70. Stop in to make a purchase to support this worthy cause!



Margaret Keely volunteers at The Village Gift Shop

Arbor Acres

2010 Financial Highlights

2010 was an extremely busy and very successful financial year for Arbor Acres.

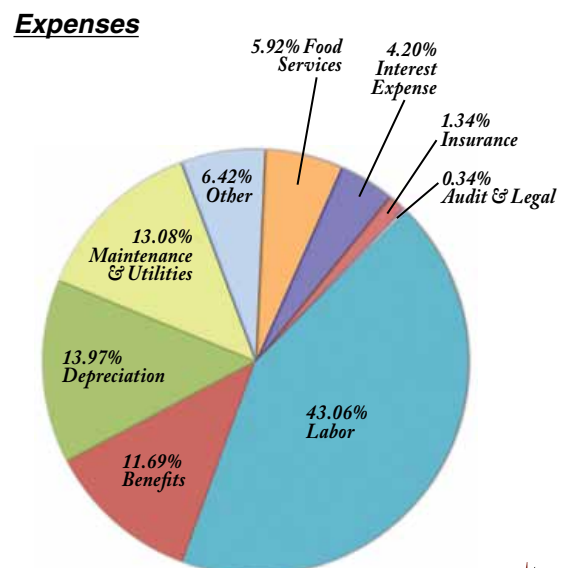
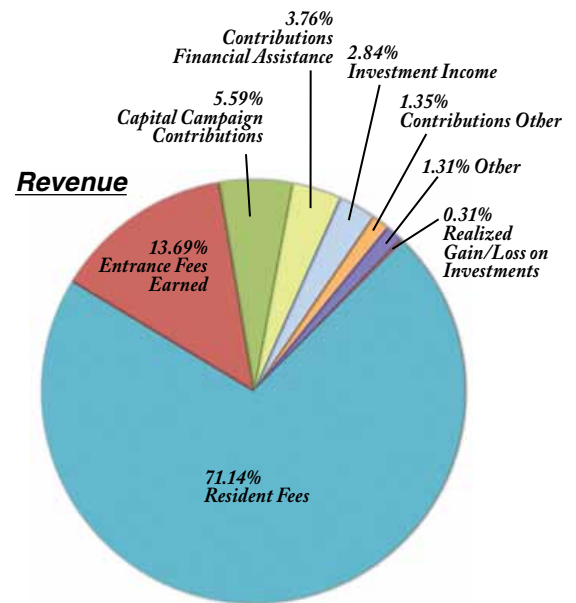
- Occupancy in Licensed Care for the year was 97.6%.
- Occupancy in independent living for the year was 94.5% (down slightly primarily due to high turnover in independent living houses).
- Total resident revenues were \$141,174 under budget due to high turnover and higher than budgeted financial assistance needs.
- Contribution income for financial assistance was \$79,000 over budget.
- \$1,280,015 in financial assistance was provided to 38 residents. Both numbers are record amounts. The dollars represent an increase of 22% over 2009.
- Operating expenses for wages and benefits were 5.1% over budget, driven primarily by Nursing costs and an increase in the number of employees covered by health insurance.
- Operating expenses, other than wages and benefits, were 1.1% over budget.
- Overall, turnover of employees was 27.9%, down from 56% in 2005.
- The Capital Campaign brought in cash contributions of \$1,214,000.
- Bank Qualified Tax Exempt Bonds were issued to finance the Assisted Living Building and MemoryCare expansion. As of December 31, 2010, a total of \$11,131,156 had been borrowed. The total available amount is \$30,000,000. The current interest rate is 1.57%. Due to the success of the Capital Campaign, Arbor Acres used \$1,341,000 of campaign contributions and thereby reduced the amount of funds to be borrowed.



Ken Boyles, CFO of Arbor Acres

- Arbor Acres has maintained its A- Fitch investment grade rating on the Bond debt.
- Overall, investments produced a 12.4% return. Total investments now exceed the levels from 2007. This means that we now have fully recovered from the equity market declines of 2008 and 2009.
- The Financial Assistance Endowment exceeded \$10,000,000 for the first time.

Operating Revenues vs. Expenses 2010



Heritage Society

The Heritage Society, a group of 93 individuals who named Arbor Acres in their estate plans, supports Arbor Acres' future. We are deeply honored that these individuals have chosen to leave a legacy at Arbor Acres through wills, trusts, gift annuities and life insurance. Some in their lifetime have created named funds as part of our larger Assistance Endowment Fund. Behind every planned gift to Arbor Acres there is a story of a person or family who has been touched by our community in a profound and life-changing way.



Rainbow over The Fitzgerald Center

Members are honored annually for their leadership and philanthropic spirit at a recognition dinner. This year's Heritage Society Dinner is Thursday, April 28. We welcome YOUR name to this list as a member of the Heritage Society. If you would like additional information, please contact Pat Hunter at 748-4640 and join us at this upcoming event.

Heritage Society Members

**Indicates new members*

| | |
|------------------------------------|--|
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| Mrs. Elizabeth W. Alexander | Mr. and Mrs. Clyde A. Long, Jr. |
| Dr. and Mrs. Frederick A. Blount | Mr. and Mrs. Curtis E. Long* |
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| Mrs. Jacqueline Hunt | Mrs. Nita P. Wagoner |
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| Mrs. Ann C. Johnston | Mr. and Mrs. Wayne G. Wegwart |
| Mr. and Mrs. Douglas Jones | Mr. Fillmore E. Williams |
| Mrs. Martha J. Keiger | Mrs. Lucy Willingham |
| Mr. and Mrs. Truman T. Kiger | Mr. William F. Womble |
| Mr. and Mrs. William A. Knott | Mr. and Mrs. Vann York |
| Mrs. Gail A. Lake | Mr. Samuel J. Zachary |
| Mrs. Elizabeth C. Lewis | |

We remember with great fondness our former members: Mrs. Jane G. Womble (d. March 10, 2010), Mr. Frank Willingham (d. March 26, 2010), Mrs. Wanda Hackbarth (d. April 6, 2010) and Mary Dalton (d. February 13, 2011).

Honor and Memorial Tributes

Honor and Memorial Tributes are special ways to remember or honor a relative or friend. Gifts are often made to celebrate special events like birthdays, anniversaries; or Mother's Day and Father's Day, or to acknowledge the loss of a loved one. Contributions received from honor and memorial gifts are used to benefit the Annual Fund for resident assistance at Arbor Acres. Names are listed in alphabetical order by the last name of the person in whose honor or memory the gift was made. These gifts were received in 2010.

Memorial Gifts are in GREEN.

Honor Gifts are in RED.

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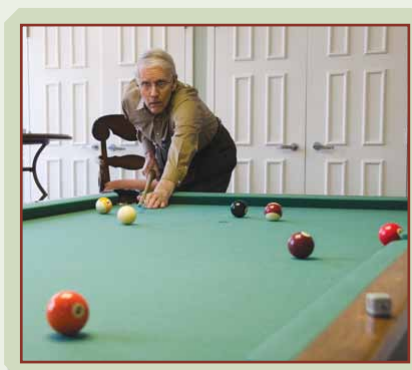
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Named Endowment Funds

The Financial Assistance Endowment provides a lasting legacy to sustain the ministry for financial support to Arbor Acres residents. We are most appreciative when individuals or families choose to establish a fund to mark a rite of passage, an important date, or a life well lived. Listed below are 74 permanently endowed named funds at Arbor Acres. All funds are part of the larger Assistance Endowment Fund overseen by the Finance Committee of our Board of Directors.

The \$10,205,649 endowment is invested to assure balance between growth and income and to generate a steady stream of revenue for financial assistance. Not more than 4.5% of the fund will be expended annually in order that the fund may remain in perpetuity. Last year \$350,000 was withdrawn to help a record number of 38 residents.

To establish a named fund, generous individuals or families must make a gift of \$10,000 or more. Donors who establish a fund are invited to join the Heritage Society. We appreciate our donors support, vision and compassion for Arbor Acres' residents.



Spring colors at Arbor Acres

- | | |
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A bequest to Arbor Acres is a powerful expression of your confidence in our ministries and a commitment to our future. A charitable bequest enables you to provide substantial future support without reducing your present income and may be designated for a special use or left unrestricted. Bequest provisions may be changed at any time during your lifetime when a new will or trust is executed or through the addition of a codicil to an existing document.



Whether creating an estate plan for the first time, revising an existing will, or adding a codicil, an attorney and financial advisor should always be consulted. Please let us know of your intent so we may properly acknowledge your generosity, and welcome you as a member of

The Arbor Acres Heritage Society, our planned giving recognition organization. In addition, please advise Arbor Acres if you wish to restrict your bequest to a specific purpose so we can be certain to use your gift exactly as you intend. Contact Pat Hunter at 336.748.4640 for additional information.

Bequests in 2010 totaled \$404,832.37

Estate gifts received in 2010:

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 Mr. Robert Eberhart (1)
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 Mr. John Evans (1)
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 Mr. and Mrs. Wayne F. Everhart (1)
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 Ms. Margaret H. Felts (4)
 Mr. Robert L. Fell (10)
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 Mr. and Mrs. John Fike (1)
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 Ms. Nancy H. Fowler (6)
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 Mr. & Mrs. Theodore W. Freshwater (1)
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 Mrs. Elizabeth K. Fyock (4)
 Mrs. Stephanie Gage (1)
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 Mr. and Mrs. Charles A. Gardner (1)
 Ms. Elizabeth Gee (7)
 Mr. Francis J. Geiser, Jr. (19)
 Ms. Rita Gergen (2)
 Ms. Patty German (4)
 Mr. and Mrs. Julian Gibson (3)
 Mr. and Mrs. Henry L. Gieser (1)
 Mrs. Judith N. Gilley (9)
 Ms. Vivian A. Gilliam (8)
 Mrs. Rachel W. Gladstone (8)
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 Ms. Jane Goodson (10)
 Mrs. Marie P. Gordon (2)

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 Mrs. Angela Adams (1)
 Ms. Christine H. Adams (5)
 Ms. Nancy G. Adkins (8)
 Mrs. Frances R. Alderman (1)
 Mrs. Sylvia Alderson (18)
 Mr. and Mrs. Mark Alexander (3)
 Mr. Eben Alexander (1)
 Mrs. Susan Alford (4)
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 Mrs. Eldora E. Allen (1)
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 Mrs. Carolyn L. Anderson (1)
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 Mr. Willie T. Ansell (1)
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 Mr. and Mrs. William E. Ayers, Jr. (1)
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 Mr. Roger Baity (1)
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 Mrs. Alta Hinkle (1)
 Mrs. Millie Hinshaw (1)
 Ms. Mary H. Hix (2)
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 Mrs. Ernestine F. Hoke (18)
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 Mrs. Jean Hunter (24)
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 Mr. and Mrs. William M. Jefferson (2)
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Mrs. Amy L. Johnson (1)
 Mrs. Betty W. Johnson (1)
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 Mr. and Mrs. J. R. Jones (2)
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 Mrs. Reva M. Jones (1)
 Ms. J. Kim Jones and
 Ms. Camille Jones (2)
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 Mrs. Lorraine Jordan (1)
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 Mr. Dean Norman (1)
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 Mrs. Allison L. Odom (1)
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 The Rev. and Mrs. B. J. Parker (14)
 The Rev. and Mrs. Wayne Parleir (6)
 Mr. and Mrs. Dave Parton (1)
 Mr. John Paterson, Jr. (7)
 Mr. Michael Patram (16)
 Mr. and Mrs. Dell Patterson (1)
 Mrs. Judy W. Patterson (1)
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 Mr. Tommy Pearman (1)
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 Mrs. Fern Rhodes (6)
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 Mr. and Mrs. Russell H. Rich (10)
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 Mrs. Olivia M. Rich (5)
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 Mr. and Mrs. N.E. Snider (11)
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 Mr. & Mrs. Kenneth P. Sommerkamp (21)
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 Mrs. Billie Stevens (1)
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 Mr. and Mrs. Donald Styers (1)
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 Mrs. Helen Osteen Swann (5)
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 Mr. and Mrs. James H. Taylor (21)
 Mrs. Susan Taylor (1)
 Mrs. Barbara H. Thal (20)
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 Mrs. Linda Thompson (4)
 Mrs. Nellena B. Thomas (2)
 Mr. and Mrs. David Thompson (5)
 Mr. & Mrs. Joseph L. Thomasson (1)
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 Mr. and Mrs. Ralph L. Thomas (2)
 Ms. Betsy J. Thompson (14)
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 Ms. Catherine B. Toner (1)
 Ms. Barbara L. Toomer (6)
 Ms. Rosene M. Trexler (6)
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 Mrs. Nancy T. Tutterow (23)
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 Mrs. Eleanor J. Vance (14)
 Mr. B. G. Vandyne (1)
 Mr. and Mrs. Brian K. Vannoy (1)
 Mrs. Jane Venable (1)
 Mr. and Mrs. Monty Vernon (3)
 Mrs. Frances S. Vogler (1)
 Mr. C.S. Wagoner, Jr. (12)
 Mrs. Martha M. Walker (21)
 Ms. Vicki P. Walker (3)
 Mr. and Mrs. John M. Wallace (1)
 Mr. and Mrs. Daniel D. Walters (8)
 Mr. and Mrs. Tim Ward (1)
 Mrs. Carolyn G. Warlick (8)
 Mr. Blaine S. Ward (5)
 Mrs. Martha H. Waters (1)
 Ms. Doxie B. Weavil (13)
 Mr. and Mrs. Gilbert J. Weden (8)
 Mr. & Mrs. Wayne G. Wegwart (10)

Mr. and Mrs. Howard W. Wells (20)
 Ms. Louise B. Welborn (22)
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 Ms. Melinda Wilkinson (12)
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 Ms. Betty R. Williams (18)
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 Mr. Floyd Wilson (4)
 Mr. and Mrs. James G. Wilson (23)
 Mrs. Dell A. Wilson (7)
 Mrs. Jewel M. Wilson (21)
 Mrs. Louise Wilson (4)
 Mrs. Tonja Wimmer (5)

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 Mrs. Lucy Winebarger (1)
 Winston-Salem Golden
 K Kiwanis Club (1)
 The Reverend Lisa L. Wishon (14)
 Mr. and Mrs. Robert B. Wolfe (17)
 Mr. and Mrs. Henry Wolfe (5)
 Womble Fourth Floor (5)
 Mrs. Marion Woods (1)
 Ms. Glenda S. Wooten (5)
 Mrs. Maurice Woods (3)
 Miss Nancy Woosley (19)
 Mr. and Mrs. Dana B. Wooten (2)
 Mr. and Mrs. Charles B. Wright (24)
 Mr. and Mrs. Glenn M. Yarnell (15)
 Mrs. Jean Yates (8)
 Ms. Evelyn Young (2)
 Mr. & Mrs. Franklin V. Young, Jr. (22)
 Mr. Carroll W. Youngkin (1)
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 Mr. & Mrs. Benjamin I. Zachary (15)

The Employee Scholarship Fund

The Employee Scholarship Fund was established in 2009 through the generosity of residents and serves as a means to help qualified employees of Arbor Acres achieve their higher education goals. Thirty grants have been awarded, and below are two stories of grant recipients.

Josh Lane

Josh started working at Arbor Acres in July 2005 as a maintenance supervisor. After four years, an opening in the Information Technology Department became available and he applied for the position. Happily he was given the job but he also needed additional education. Josh began attending Forsyth Technical Community College and is seeking an Associate Degree in Computer Information Technology. He will receive his degree in 2013. A five time grant recipient of the Employee Scholarship Fund, Josh is grateful for the financial assistance. "My wife is also studying for an advanced degree and the scholarship really made a difference to me and our family. Plus, it feels good to work at Arbor Acres and know the residents care about you and encourage you to further your education."



Kimberly Pridgen

Kimberly started as a server in Dining Services in September 2008. She was attending Forsyth Technical Community College at the time, but transferred to Winston-Salem State University with aspirations to become a registered nurse with a Bachelor of Science degree. The Employee Scholarship program was launched in the fall of 2009, so she applied and was granted funding for tuition and books. "It made a remarkable difference to me," says Kimberly, "as going to school and working is stressful enough. I was especially grateful for the grant so I didn't have to worry about finances." A three time scholarship recipient, Kimberly recently earned her Certified Nurse Aid License and transferred to the Fitzgerald Health Center, where she works on Saturdays and Sundays. "It is a very hard job," Kimberly continues, "but I thoroughly enjoy meeting new residents, along with those I already know, and assisting residents with day-to-day activities. I feel very fortunate as I enjoy my work at Arbor Acres, and am able to further my education. The scholarship made it all come together."



Arbor Acres is grateful for the many United Methodist Churches within six Districts of the Western North Carolina Conference who support our ministry.

Greensboro

Bethel of Julian
Bethlehem
Brown Summit
Centenary
Center
Christ
First of Liberty Grove
Gethsemane
Glenwood
Grace
Guilford College
Hinshaw Memorial
Lee's Chapel
Metropolitan
Mizpah
Morehead
Mt. Pisgah
Mt. Pleasant
Muir's Chapel
Oak Ridge
Pleasant Garden
Pleasant Union
Rehobeth
Sandy Ridge
St. Timothy's
Tabernacle
West Market Street

High Point

Archdale
Bethel of Liberty Grove
Cedar Falls
Central of Asheboro
Central Falls
Charlotte
Christ
Farmer
First of High Point
First of Randleman
First of Asheboro
Highland
Jamestown of Oakdale
Jordon Memorial
Lebanon
Memorial
Mitchell's Grove
Mt. Lebanon

Mt. Vernon
New Union
Pisgah
St. Luke
St. Peter's
Vickrey
Wesley Memorial

Lexington

Bethany
Bethel of Mocksville Circuit
Bethesda
Bethlehem
Canaan
Centenary
Center of Davie
Center of Welcome
Central of Thomasville
Dulin
Fairview
First
First of Mocksville
Friendship
Good Hope
Greer's Chapel
Hardison
Liberty
Linwood
Macedonia
Memorial of Thomasville
Mt. Olivet
Mt. Pleasant
New Mt. Vernon
New Union of Sheffield
Oak Forest
Pleasant Grove
Prospect
Tyro
Unity of Thomasville
Yadkin College

Northeast

Bethel of Chestnut Grove
Bethel of Oak Ridge
Bethlehem of Reidsville
Beulah of Mt. Airy - Surry Circuit
Blackwater of New Hope
Central of Mt. Airy

Chestnut Grove
Delta of Sandy Ridge
Duck
East Bend
Eden
Epworth of Mt. Airy
Fairview
First of Eden
First of Pilot Mountain
First of Reidsville
Hickory Grove
Hickory Ridge
Madison
Mayodan
Meadow View
Mt. Carmel
Mt. Zion of Pinnacle
New Home
New Hope
Pilot View
Pinnacle
Ruffin
Salem
St. Paul
Stokesburg of Walnut Cove
Stokesdale
Stony Knoll
Trinity of King
Wentworth
Whitaker's Chapel
Woodmont of Reidsville

North Wilkesboro

Bethany
Boone
Boonville
Center
Deerfield of Boone
Ebenezer of Caldwell Co.
First
First of Elkin
First of Granite Falls
First of Taylorsville
First of North Wilkesboro
Grace Chapel
Granite Falls
Henson's Chapel
Jefferson

Mt. Zion Methodist
Pleasant Valley
Sparta
Stony Point
Taylorsville
Wilkesboro
Yadkinville

Winston-Salem

Antioch
Ardmore
Bethel
Brookstown
Bunker Hill
Burkhead
Centenary
Central Terrace
Clemmons
Crews
Faith
Faith of Tobaccoville
Green Street
Harmony Grove
Kingswood
Konnoak Hills
Lewisville
Love's
Main Street of Kernersville
Maple Springs
Morris Chapel
Mt. Carmel
Mt. Pleasant
Mt. Tabor
New Hope
Northeast Winston
Pine Grove
Pisgah
Pleasant Hill of West Forsyth
Sedge Garden
St. Paul
Sunrise
Tabernacle
Trinity
Union
Union Ridge
Wesley Memorial

If you would like to make a gift for 2011, please use the enclosed envelope for your convenience. Your gift will appear in next year's report.

Please note that this Annual Report is for 2010 only. We have tried our best to be as accurate as possible in compiling these lists. However, if you find an error or omission, or if you have made a gift in 2010 and it is not reflected in this report, please contact Pat Hunter at 336-748-4640 and we will correct our records. Thank you for your understanding.



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| Total Giving by Districts in the Western North Carolina United Methodist Conference: | |
| Greensboro | \$ 25,276.00 |
| High Point | \$ 17,235.30 |
| Lexington | \$ 4,722.00 |
| Northeast | \$ 16,544.40 |
| North Wilkesboro | \$ 3,308.00 |
| Winston-Salem | \$ 87,315.76 |
| Total | \$ 154,401.46 |